

ROLE OF CLEARING HOUSES AND FINANCIAL SERVICE PROVIDERS





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Presentation Agenda

- Brief Introduction to INTL FCStone
- Why our services are needed in Europe
- Role we have played in risk management
- What services we provide in this space
- Profile of customers using these tools
- Challenges with Regulation

INTL FCStone: Some noteworthy points

- FCStone originally established by 550 US grain co-ops
- Merged with INTL in October 2009 to become INTL FCStone
- Now: over 20,000 commercial accounts, 32 offices worldwide,
 1100+ employees
- Top 100 of Fortune 500 list of companies 2016
- No. 1 in OI for CBOT Corn futures and Kansas city wheat futures
- Top 5 in OI for CBOT soybeans and soyoil
- Top 5 in OI for NYMEX crude oil

INTL FCStone Dairy

- Purchased the No1 Risk manager in US Downes O'Neill in 2007
- Involved in US Dairy markets since their inception
- Leading International Dairy Economists on staff
- Participant in much of the CME dairy product development
- Leading futures/option brokerage firm in Milk / Butter / Powders
- Establishment of the Cash Settled butter market
- First clearing member of the NZX
- Majority of trading volume on Eurex Dairy contracts

Customers/Markets We Serve



 $32 \text{ offices} \mid 1300 \text{ employees} \mid 20,000 \text{ customers in more than } 100 \text{ countries}$

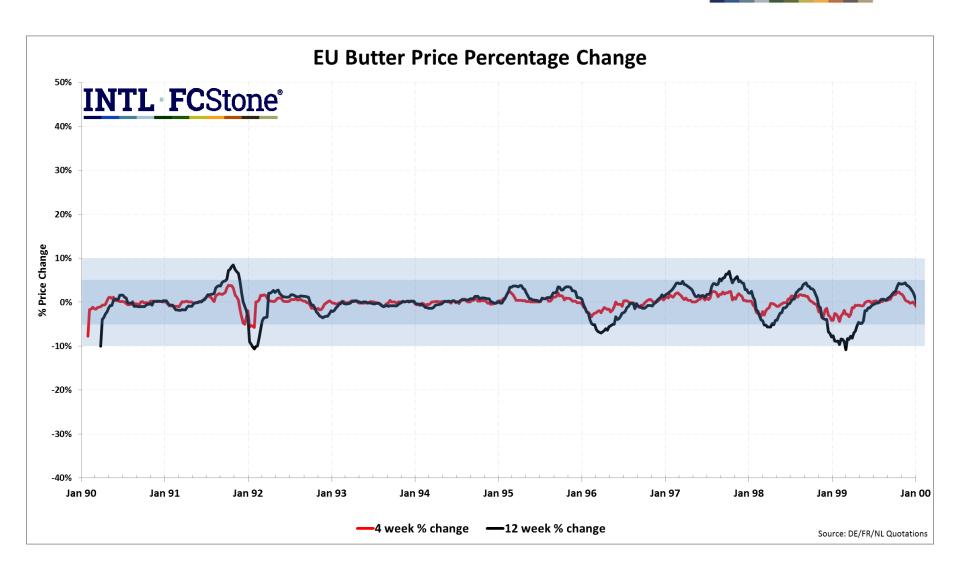


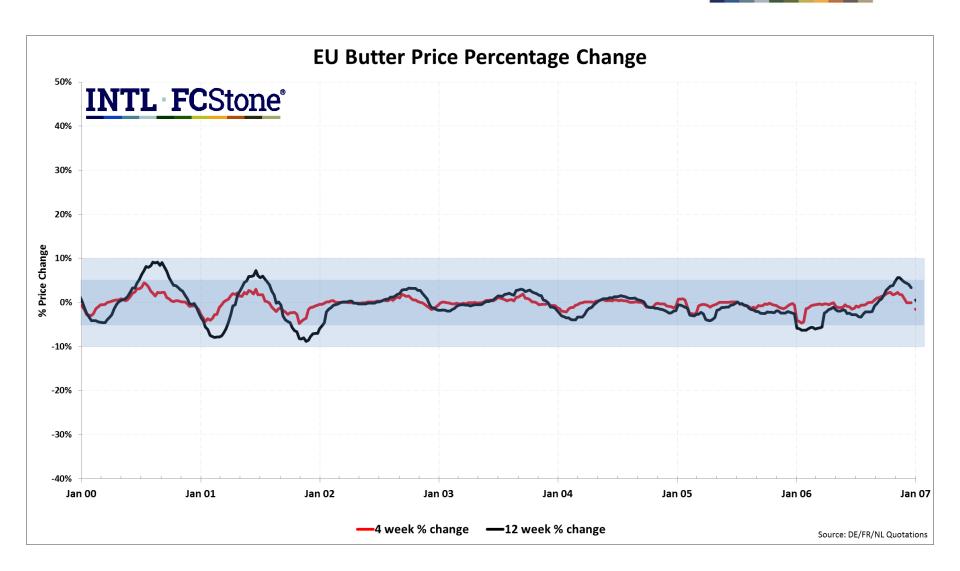


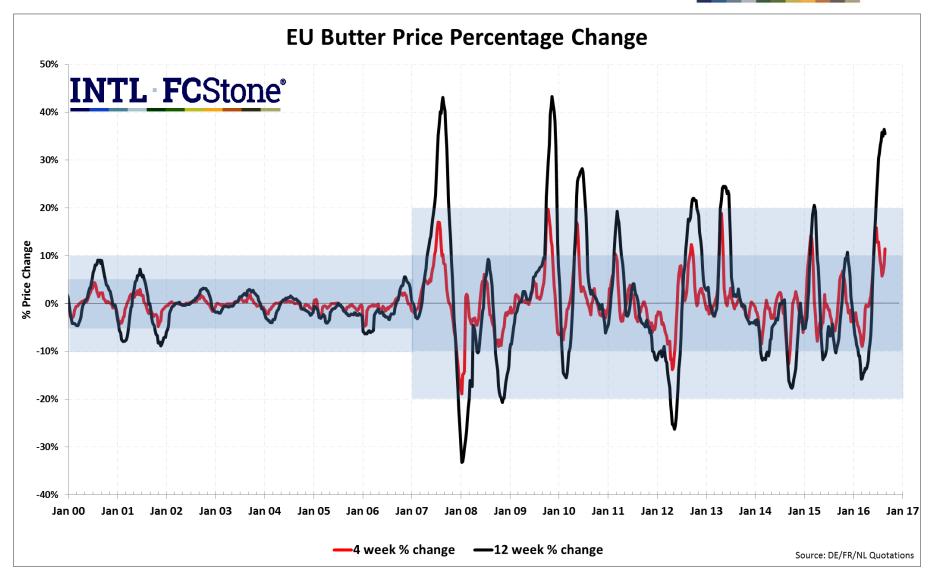
Why Dairy Risk management in Europe

EU Dairy Market Price Volatility

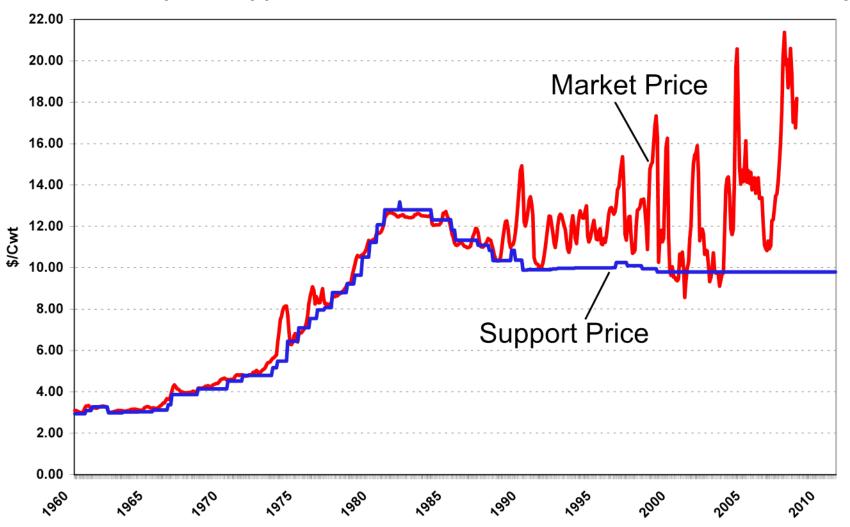
- European Dairy Markets have become increasingly volatile due primarily to the reduction in price support mechanisms through the Common Agricultural Policy, namely:
 - Reduction in intervention levels
 - Phasing out of quotas
 - Reduction in trade tariffs
- Result is European market is increasingly influenced by world market prices
- Increased volatility has resulted in a requirement for many companies to more effectively manage their price exposures





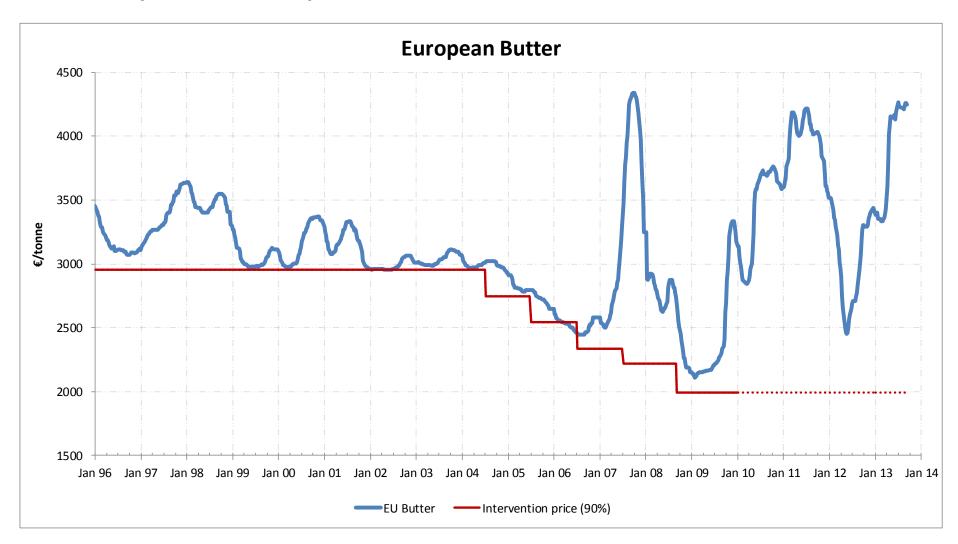


Reduction of price supports in the US market resulted in increased volatility

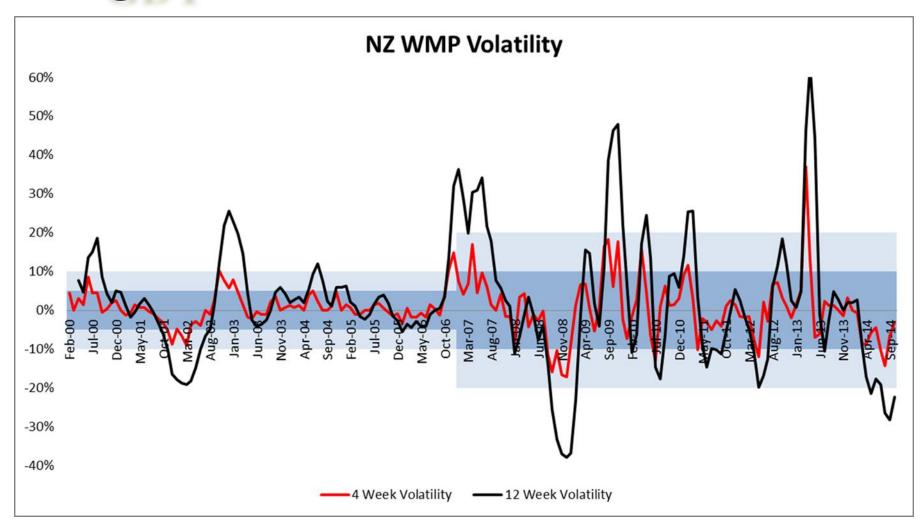




Similar pattern in Europe?



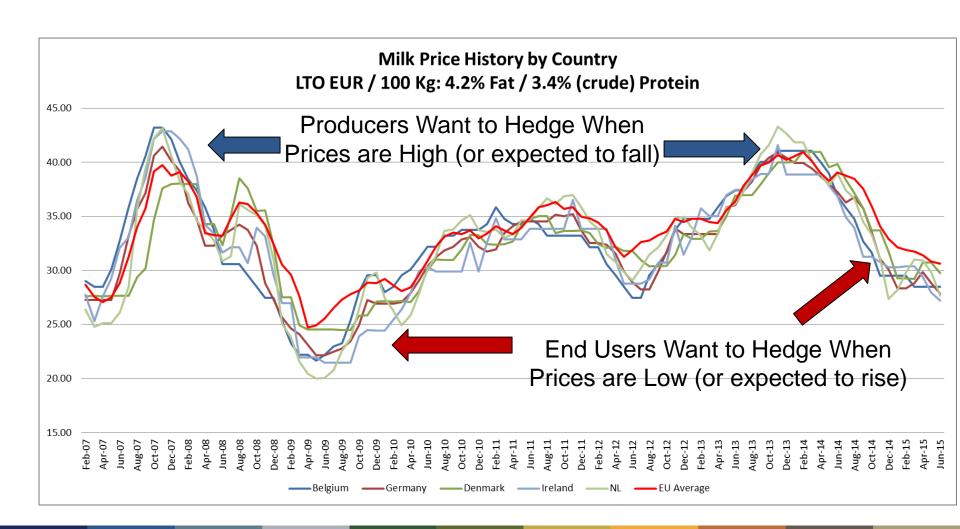
GDT



How to manage commodity volatility?

- Physical management
 - Procurement activities
 - Advance purchase
 - Storing or selling of inventories
 - Securing long term contracts with suppliers / customers
- Financial Management
 - Using futures markets to lock in a price
 - Using options to limit or cap exposure
 - Using options to create a floor or bottom on exposure
 - Using OTC markets to custom make financial products that meet your needs exactly.
- Using a combination of the strategies listed above!

Non Independent Risk Management is Difficult



Hedging Theory

- Hedging is used to manage the effects of price volatility on businesses
- Hedging typically utilises financial markets to offset risks faced in your physical purchases and/or sales

Cash Market Losses (Gains)

=

Futures Contract Gains (Losses)

Manufacturer/Trader fixing the cost of Raw Materials when making sales contracts

	Cash/Physical	Futures
SELL		2
BUY	2	1
Gain/Loss	Net Gain / Lo	OSS

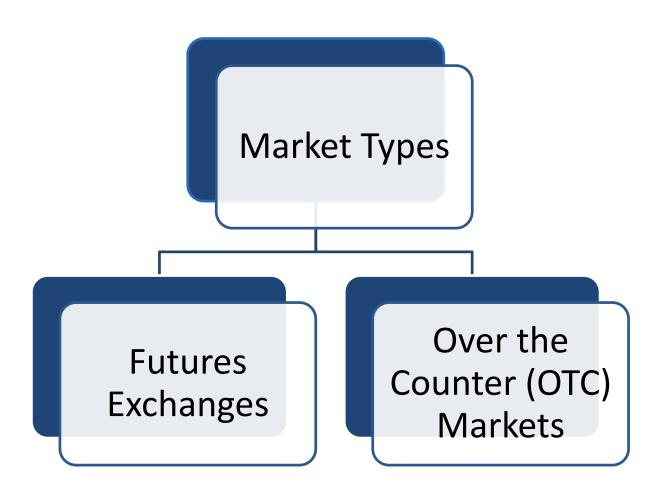
Hedge Example - Increasing Markets

	Cash/Physical	Futures
SELL	€3800 + €50 margin	7 €4000
BUY	€4000	3800 1
Gain/Loss	- €150	+ €200

Hedge Example - Decreasing Markets

	Cash/Physical	Futures
SELL	€3800 + €50 Margin	7 €3600
BUY	€3600	3800 1
Gain/Loss	+ €250	- €200

Risk Management Markets in Europe





Market Intelligence

INTL FCStone Dairy Services

1. Futures Clearing and Brokerage

2. OTC Derivative Platform

3. Market Intelligence

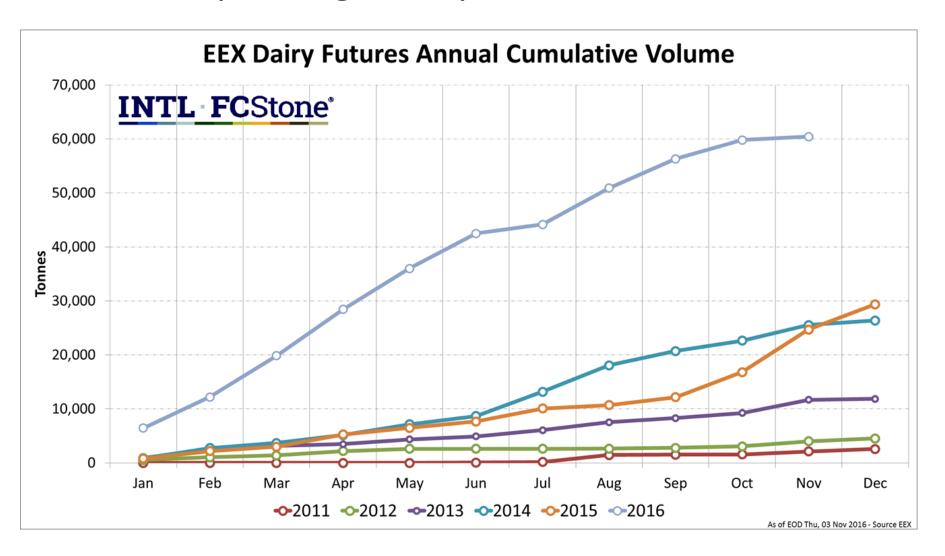
4. Consulting Services

1. Futures Clearing and Brokerage

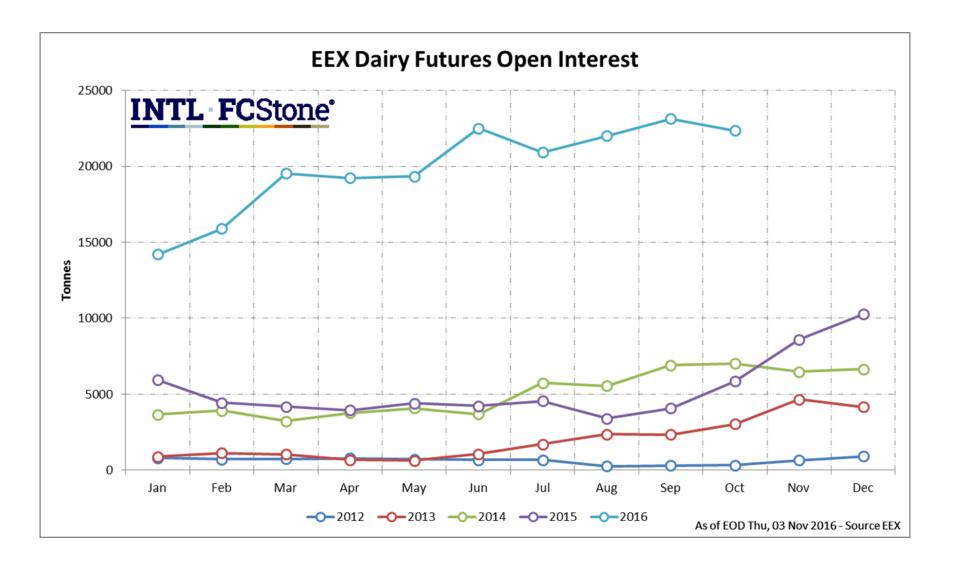
- Acting as Clearers on exchanges
- Providing access/accounts to commercial co's
- Making margin calls
- Executing trades for clients
- Illiquid markets finding buyers and sellers



EEX Dairy Trading Activity



EEX Dairy Trading Activity



2. OTC Derivative Platform

Innovative Solutions to meet the requirements of the markets

- European Asian Swaps trade 100-200% of the exchange traded volume
- Contracts traded
 - Monthly Average Butter Swaps
 - Monthly Average SMP Swaps
 - Milk Index Swaps (Butter/SMP indices)
 - Cheese Index Swaps (Butter / SMP Indices
- 100% Back to back No trading risk

3. Market Intelligence

Daily Dairy Report

A survey of Irish dairy Co-ops carried out by the Irish Farmers' Journal showed Irish milk collections fell sharply in October. The Co-ops are reporting milk intake decreased by between 3-11% on October 2015 collections despite milk prices improving over the last couple of months. The reduces reported by the Co-ops coincides with the first month of the EU's Voluntary Milk Reduction Scheme. Q4 2015 also saw exceptionally high milk production numbers due to favoura-ble grazing conditions which extended the Irish milking season somewhat and may be exaggerating the gap between October 2015 and 2016.

Irish and NZ weekly cow slaughters

Irish cow slaughter numbers remained strong last week albeit down on the previous week. Weekly slaughters totalled 8,259 head, down 2% from 8,430 head slaughtered a week earlier but 30.3% ahead of the 6,339 head slaughtered during same week last year. Cumulative slaughters for the year to date now total 292,716 head, up 9.2% on the same point last year and just 2.8% behind were as much as 16% ahead of the current year by the start of April.

NZ cow slaughters for the 2015/16 season finished up at 1,092,026 head, 6,8% behind the previous season. Cow slaughters for the first week of their new 2016/17 season (W/E Oct 8th) totalled during the same week last year. Ni slaughters totalled 6,427 head, down slightly on the 6,485 head

slaughtered a week earlier. SI slaughthe week from 2.489 in week 52 of the 2015/16 season to 3,026 head in week one of the 2016/17 season.

2017 SMP, Jan 17 traded the first 10



Thursday, 03 November 2016 INTL FCStone

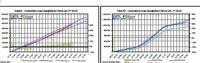
Jun 17 traded 100 lots per month at \$3.575 and \$3.585 respectively

lots at €2,175, up €55 from its last traded price last Friday. Feb17 traded the next five lots at 62.205, up 670 from its last traded price also from last Friday. Mar17 traded the remaining 15 lots five at €2,210, up €70 from its last traded price from last Friday, the next five lots at €2,215 and the remaining five lots at €2,220.

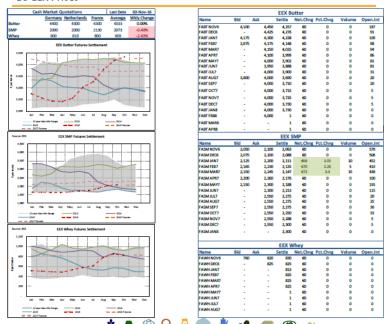
A combined 3,325 lots/tonnes traded on NZX overnight with 2,937 lots trading over WMP and 353 lots trading over SMP and 35 lots trading over butter and all lots settling higher. Dec16 and Jan17 WMP saw the biggest volumes of trade activity, with Dec16 trading 650 lots at \$3,440-\$3,445. Jan 17 traded the next 1,017 lots at \$3,460-\$3,480. Feb 17 traded 285 lots at \$3,490-\$3,525. Mar 17 traded the next 455 lots at \$3,510-\$3,520. Apr17 traded 330 lots at \$3,540-\$3,565. May17 and

SMD traded its 953 lots across the Dar16 to Jun17 contracts. Dar16 traded 50 lots at \$2.450; Jan17 traded 80 lots at \$2,550; Feb17 traded 50 lots at \$2,510-\$2,525; Mar17 traded 30 lots at \$2,540; Apr17 traded 30 lots at \$2,580; May17 traded 83 lots at \$2,620-\$2,685 while Jun17 traded the remaining 30 lots at \$2,740.

Butter traded the remaining 35 lots over the Jan17 and Feb17 contracts. Jan17 traded the first 15 lots at \$4,350. Feb17 traded the remaining 20 lots of butter at \$4,375.



EU EEX Prices



Monthly Milk Collections

Thursday, 20 October 2016

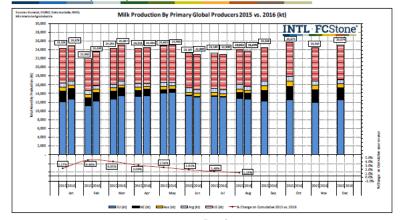
INTL FCStone

- Combined milk production for the five major dairy exporters fell further in August, estimated at 23.679 million tonnes, down 1.14% on the 23.952 million tonnes produced in August 2015. The US was the only one of the major producers to see an increase in production compared to last year, while EU, NZ, Australian and Argentinian production were all lower
- Cumulative collections for the five major dairy exporters for January to August are estimated at 192.225 million tonnes, 1.15% ahead of the same point last year but down from the 1.48% increase observed for January to July as the gap between this year's production and last's contin-
- EU production in August was estimated down 1.47% year on year, posting the third consecutive month that EU production has fallen behind the 2015 levels, but remains 1.80% ahead of the three year average for August collections.
- Just three of the EU's top nine milk producing countries saw milk collections remain ahead of August 2015, one of which includes Spain for which there was no Eurostat August production data available, hence Spain's August numbers are based on FEGA production numbers, and may be subject to revision in the coming days when Eurostat data becomes available. Ireland and the Netherlands are the only other countries to see production up in August compared to last year.
- The UK again saw the biggest fall-off in production in August and is now joined by France, in terms of their cumulative collections for the year to August falling behind the same point last season with AHDB and FranceAgriMer data pointing towards a more severe drop in production in Sep-
- Average EU milk fat content is estimated ahead of last year at 3.86% versus 3.82% a year earlier. Average EU protein content is also estimate up year on year, at 3.31% versus 3.29% 12 months earlier.

Country	2015 (kt)	2016 (kt)	Y/Y % Diff	2015 Cumul. (kt)	2016 Cumul. (kt)	Cumul. Y/Y Diff.
EU Total	12,846	12,656	-1.47%	89,929	92,405	2.75%
Germany	2,719	2,670	-1.79%	18,771	19,347	3.07%
France	1,973	1,934	-1.98%	15,174	15,160	-0.09%
Netherlands	1,147	1,202	4.82%	7,643	8,516	11.43%
United Kingdom	1,247	1,159	-7.07%	9,060	8,834	-2.50%
Poland	962	950	-1.24%	6,367	6,614	3.88%
Italy	853	833	-2.28%	6,446	6,533	1.35%
Ireland	714	727	1.82%	4,151	4,508	8.60%
Spain*	556	570	2.58%	3,980	4,075	2.39%
Denmark	461	435	-5.71%	3,057	3,177	3.92%

Milk Production By Primary Global Producers

* Spanish collections for August based on FRGA production numbers



Thursday, 20 October 2016

















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4. Consulting Services

Recognised as leaders in Risk Management and regular consulting

Examples Include

- Standardized Consulting
 - Risk Management Analysis and Policy
 - Educational Programmes

Sample Once Off Consulting Projects

- Group of Dairy Co-ops: Development Dairy Index and risk management tools
- Global multi commodity cost modelling analysis
- Exchange's- Advisory on the development of new Dairy contracts
- Co-op Milk Price Modelling as part of internal 5 year strategic review

Dairy Risk Management Education and Analysis Sample Programme

Week	Presentation Series and Lessons
Wk 1	Introduction to Dairy Futures and Hedging, Market Development and Challenges
Wk 2	Introduction to Exchanges, Clearing House, Brokers, Dairy Futures Contracts and Specifications
Wk 3	End User Hedge Examples and Strategies
Wk 4	Monthly Global Dairy Market Outlook
Wk 5	Margin and Cashflow Analysis
Wk 6	Basis Analysis and Strategies
Wk 7	Trader Hedge Scenarios and Examples
Wk 8	Monthly Global Dairy Market Outlook
Wk 9	Processor/Co-Op Hedge Examples and Strategies
Wk 10	Building Company Specific Risk Management Examples for the Company
Wk 11	Statistical Analysis - Correlation and Regression Analysis
Wk 12	In-House Working Session
Wk 13	Hedge Scenario's based on Specific Products and Markets
Wk 14	Guidelines on Establishing an Internal Risk Management Policy
Wk 15	Understanding Regulations and Compliance
Wk 16	Monthly Global Dairy Market Outlook
Wk 17	Guidelines on Establishing Internal Controls
Wk 18	Live Trading Platforms and Executing Sample Trades
Wk 19	Review Current Physical Position and Financial Market to Identify Hedging Opportunity
Wk 20	Monthly Global Dairy Market Outlook
Wk 21	Introduction to Options Contracts and Hedging Scenarios
Wk 22	Risk Modelling - Net Position Reports and VaR
Wk 23	Review Current Physical Position and Financial Market to Identify Hedging Opportunity
Wk 24	In-House Working Session

Parallel Activities

Complete Account Opening Paperwork

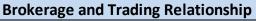
Market Information and Analysis

Basis and Product Analysis

Establish Internal Policies and Procedures

Establish a Test Trade





Market Intelligence

Integrated Risk Management Programme

Our Customers

Diverse Portfolio of Leading Global Dairy and Food Companies

- Dairy Co-operatives-Farmers/Customers
- Dairy Processors
- End Users/Food Manufacturers
- Dairy Traders



Challenges with Regulation in developing markets in Europe

Regulatory concerns from our perspective

- Regulation being applied to commercial companies
- They are not banks!
- Just about aware of EMIR reporting
- Result in an uneven playfield favouring larger companies
- Excluding Farmers from accessing hedging market
- There is no systemic risk with these companies
- All firms are currently reporting through LEI numbers
- Why exclude these companies from hedging capability



Thank you!